| SEC For | rm 4 FORM | 4 4 | UNITE |) STA | TES | S SI | ECUR | | ES AI | ND | E | ХСНА | NG | E C | омм | ISSION | | | | |
|--|---|---|---|----------------|---|--|----------------------|--------------------------------------|-----------------|--|-----|---------------------|---|---------------|---|--|---|---------------------|---|---|
| | | | Washington, D.C. 20549 | | | | | | | | | | | | | OMB APPROVAL | | | | |
| C Sectio | this box if no lo n 16. Form 4 or | NT | NT OF CHANGES IN BENEFICIAL OWNER | | | | | | | | | | | Estim | | verage burde | 11 | | | |
| | ions may conti tion 1(b). | lue. See | ed purs or | suant Secti | to Sectio ion 30(h) | n 16(of the | a) of the Investm | Secu ient C | uritie Com | es Exchan npany Act | 934 | hours per response: | | | | 0.5 | | | | |
| 1. Name and Address of Reporting Person [*] Berman Mandy (Last) (First) (Middle) C/O BRIGHT HORIZONS FAMILY SOLUTIONS | | | | | - <u>B</u> <u>SC</u> 3. [| 2. Issuer Name and Ticker or Trading Symbol BRIGHT HORIZONS FAMILY SOLUTIONS INC. [BFAM] 3. Date of Earliest Transaction (Month/Day/Year) 03/04/2024 | | | | | | | | | | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Owner X Officer (give title Other (specify below) below) COO Back-Up and Emerging Care | | | | wner (specify |
| INC 2 WELL (Street) | INC 2 WELLS AVENUE Street) | | | | 4. If Amendment, Date of Original Filed (Month/Day/Year) 6. Individual or Journal Line) X Form file | | | | | | | | | | Joint/Group Filing (Check Applicable iled by One Reporting Person iled by More than One Reporting | | | | | |
| NEWTON MA 02459 (City) (State) (Zip) | | | | | | Rule 10b5-1(c) Transaction Indication Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. | | | | | | | | | | | | | | |
| | | Tab | le I - Noi | n-Deriv | ative | e Se | curitie | s Ao | cquire | d, D | isp | oosed o | of, o | r Bei | neficia | lly Owned | b | | | |
| 1. Title of Security (Instr. 3) 2. Transa Date (Month/D | | | | | | Execution Da | | | Code (Inst | | | | | | | Benefic Owned | es ially Following | Form (D) c | wnership n: Direct or Indirect nstr. 4) | 7. Nature of Indirect Beneficial Ownership |
| | | | | | | | | | Cod | e V | , | Amount | | (A) or (D) | Price | Transac | Reported Transaction(s) (Instr. 3 and 4) | | | (Instr. 4) |
| Common Stock 03/04/ | | | | | 4/2024 | /2024 | | | Α | | | 4,756 | 4,756 A | | \$0.00 |) ⁽¹⁾ 13,997 | | | D | |
| | | Т | | | | | | | | | | osed of onverti | | | | y Owned | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year | 3A. Deeme Execution if any (Month/Da | Date, | ate, Transactio Code (Inst | | | ative ities red sed 3, 4 | Expirat | 6. Date Exercisable a Expiration Date (Month/Day/Year) | | | 7. Title and Amount of Securities Underlying Derivative St (Instr. 3 and | | l Security | 8. Price of Derivative Security (Instr. 5) | 9. Numbe derivative Securitie Beneficia Owned Following Reported Transacti (Instr. 4) | e s Illy I | 10. Ownershij Form: Direct (D) or Indirect (I) (Instr. 4 | Beneficial Ownership (Instr. 4) |
| | | | | | Code | v | V (A) | | Date Exercis | | | xpiration ate | Title | | Amount or Number of Shares | | | | | |
| Option to Purchase | ¢115.65 | 02/04/2024 | | | | | 5.256 | | | | | 2/04/2024 | Con | nmon | 5 256 | ¢0.00 | 5.25 | c | | |

Explanation of Responses:

\$115.65

1. Represents a grant of restricted stock units (RSU) that vest 100% on the third (3rd) anniversary of the grant date. Each RSU represents a right to receive one share of Registrant common stock upon vesting.

(2)

5,356

2. This option is eligible to vest in three installments with 33% vesting on March 4, 2025 and March 4, 2026 and 34% on March 4, 2027.

Remarks:

Common Stock

John Casagrande, attorney in

5,356

\$0.00

Stock

03/04/2034

03/06/2024

5,356

D

** Signature of Reporting Person Date

fact for Mandy Berman

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

03/04/2024

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

BRIGHT HORIZONS FAMILY SOLUTIONS INC. POWER OF ATTORNEY

Know all by these presents, that the undersigned hereby constitutes and appoints each of Elizabeth Boland, John Casagrande, Stephen Dreier and Elizabeth Larcano, signing singly, as the undersigned's true and lawful attorney-in- fact to:

1. execute for and on behalf of the undersigned, in the undersigned's capacity as an officer and/or director of Bright Horizons Family Solutions Inc. (the "Company"), Forms 3, 4 and 5 in accordance with Section 16(a) of the Securities Exchange Act of 1934, as amended (the "Act"), and the rules thereunder;

2. do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any amendment or amendments thereto, and timely file such form with the United States Securities and Exchange Commission and any stock exchange or similar authority; and

3. take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all the acts such attorney-in-fact shall lawfully do or cause to be done by virtue of this power of attorney and the rights and powers herein granted. The undersigned acknowledges that each of the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, is not assuming any of the undersigned's responsibilities to comply with Section 16 of the Act.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 and 5 with respect to the undersigned's holdings of and transactions in securities issued by the Company, unless earlier revoked by the undersigned in a signed writing delivered to each of the foregoing attorneys-in-fact.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of the date set below.

Signed: _/s/ Mandy Berman_____ February 21, 2023 Mandy Berman

Date